Chair: Kendra Wecker (OH) Vice Chair: Mark Tisa (MA)

Tuesday, September 26, 2023, 10:00 AM – 12:00 PM (Mountain Time)

Macleod E2 – Lower Level

Association of Fish & Wildlife Agencies 113th Annual Meeting

LPD Meeting Minutes

Action Item	Person(s) Responsible	Status
Send video link to LPD committee	Elena/Gina	See links in minutes below
Needs Assessment Survey	Bettina	See link in minutes below

10:00 Call to order, Welcome, Introductions Kendra Wecker

10:15 Update on "Great Presentations" webinar Bettina Fiery

Two new faculty on the MAT team: Ben West is one of them

MAT is trying to do more technical workshops

Ben did two two-hour webinars with over 45 participants. Ben prefers workshops to take the time to develop presentations and make it more hands-on. Ben can conduct a number of workshops such as story telling, conflict resolution. Pete Novotny enjoyed the technical aspect, but the story-telling aspect was very helpful. If anyone else has a need that is not on the current MAT catalog, please let us know.

10:30 MAT Promo video

Gina Jackson-Krusinski

MAT Promo video - Gina

MAT has been trying to create more awareness of our offerings, so we created a video. Video was shown. Thanks for the contributions of everyone that made it possible. Distribution: show it at the business meeting. Update 11/1/2023: The video is currently on AFWA's homepage.

https://www.youtube.com/watch?v=3GrXc1H5HqU&t=1s - MAT overview video

https://www.youtube.com/watch?v=pO4gpyzVH1c - Adaptive Leadership Teaser video

https://www.youtube.com/watch?v=UWBhr9Ketxk&t=3s - Learn-Lead-Change

10:50 Draft Needs Assessment Survey

Bettina Fiery

Draft Needs Assessment Survey – Bettina

https://www.surveymonkey.com/r/9NTFMHY

Bettina reviewed the questions with attendees. Question: What is the result of this survey? Answer: It will be used to develop MAT programs to meet the needs of state agencies.

Louisiana – answers will be different for mid-level, senior, and lower management

Looking for program development – how to staff, strategy, scope, budget, partnership management. i.e. CWD or relevancy work - how would you develop that program.

Change "self care" to "building personal/professional capacity." Add cultural well-being to agency challenge.

Tennessee – Systems thinking for field personnel (how do field staff fit into the large policy picture)

Russell Askov – who is this?

Steve Chase – competency of political savvy. Organizational values exercise makes leadership training easier. Understanding those values makes it easier for people to understand where they fit.

Jeff Davis (CO) – training for managers on how to facilitate a conversation that develops the values. Need to take cultural values to the next step of understanding the behaviors associated with those values.

Beyond Field Work – what does it mean when you move up from field work? Budgets, management 101, what do you need to succeed in the agency after you are a field biologist?

Liz Webber "Something Needs to Change Around Here, And it's Me" – about as we progress on the career ladder, what we need to let go of.

Are agencies interested in investing in helping young professionals develop their management skills?

- South Carolina is yes
- Jeff investing in them so they will stay
- Stepping up to Leadership (Steve Chase) 3 sessions over a year, shadow assignments, details
- Pete Novotny a young person has a very different perspective of the agency than a senior level
- Need to be consistent in our terminology of what a "young professional" is
- Building their capacity whether or not they stay because they will likely go to a collaborating agency. Investment in conservation community.
- OH is invested in young professionals. Policy turns people off, but relationship building is necessary. Surviving in the agency, accomplishing mission.
- Don't want to invest a lot of money in less than 10 years, but have various opportunities at lower costs. (Louisiana)

How do we market this survey to get a good return rate?

- We have contacts from previous survey, so it will go to that person. It will also go to Directors.
- each agency will be invited to provide one response
- send to folks on this committee

How many state agencies have a professional development program? We really don't have a good answer for that because not everyone responded to the survey.

11:15 American Fisheries Society PD

Doug Austen

AFS – video update

- Support education for fisheries professionals
- 1) AFS Annual Meeting
- 2) World Fisheries Congress
- 3) Latin America and Caribbean Fisheries Congress
- 4) Student and state chapters
- 5) Technical training (i.e. Rotenone Training Course)
- 6) Science Communications
- 7) Professional Development Planning Workshop

11:30	Western Regional Leadership Initiative	Jim Fredericks
11:45	NCLI Alumni Conference	Gina Jackson-Krusinski
11:55	Closing	Kendra Wecker & Mark Tisa
12:00	Adjourn	

Conservation Leaders for Tomorrow - Dave Windsor

- Hunting awareness and conservation education program
- Part of the Max McGraw Wildlife Foundation; WMI is a founder

- Agency staff still need to understand the hunting and shooting sports constituency
- in 2017 USFWS developed a crosswalk
- TWS began providing CEUs for participation in CLfT
- -also offer online cohorts
- -Reviewed some of their survey results on the usefulness of their program

11:30 Western Regional Leadership Initiative Jim Fredericks Western Regional Leadership Initiative – Jim Fredericks

- -Developed in 2020, of the lack of capacity for NCLI to take in more fellows
- The Wildlife Fund became the fiscal agent
- Technical development team put together the curriculum
- Oversight board
- Initial course in 2020/2021 all virtual
- Going on the third course one week residency, one week virtual, one week residency
- -64 total graduates
- \$8500/person
- 3 next phases: 1) Build out more shorter courses 2) Endow a scholarship fund 3) Partnering with University of Montana to develop the framework for evaluating the course.
- There is an executive committee that provides some leadership

Anyone can apply – enrollment is in May/June

- A week can be a challenge for a number of attendees

11:45 NCLI Alumni Conference

Gina Jackson-Krusinski

NCLI Alumni Conference

- 3 day event, 60 participants
- Varied sessions
- Case consultation on the Alumni Community
- -2-3 day virtual conference for broader conservation community
- 2 or 3 day in-person event
- not interested in hybrid format
- people liked reconnecting with others, and creating new connections with other cohorts
- Arizona NCLI alums have joined with Western and NACLAC and they share responsibilities for running meetings.

Louisiana has a quality foundation – Aldridge Performance Foundation

11:55 Closing Kendra Wecker & Mark Tisa

12:00 Adjourn